

- 3.2.12** The institution's chief executive officer controls the institution's fund-raising activities exclusive of institution-related foundations that are independent and separately incorporated. (**Fund-raising activities**)
- 3.2.13** Any institution-related foundation not controlled by the institution has a contractual or other formal agreement that (1) accurately describes the relationship between the institution and the foundation and (2) describes any liability associated with that relationship. In all cases, the institution ensures that the relationship is consistent with its mission. (**Institution-related foundations**)
- 3.2.14** The institution's policies are clear concerning ownership of materials, compensation, copyright issues, and the use of revenue derived from the creation and production of all intellectual property. These policies apply to students, faculty, and staff. (**Intellectual property rights**)

### **3.3 Institutional Effectiveness**

- 3.3.1** The institution identifies expected outcomes, assesses the extent to which it achieves these outcomes, and provides evidence of improvement based on analysis of the results in each of the following areas: (**Institutional Effectiveness**)
- 3.3.1.1** educational programs, to include student learning outcomes
  - 3.3.1.2** administrative support services
  - 3.3.1.3** educational support services
  - 3.3.1.4** research within its educational mission, if appropriate
  - 3.3.1.5** community/public service within its educational mission, if appropriate
- 3.3.2** The institution has developed a Quality Enhancement Plan that (1) demonstrates institutional capability for the initiation, implementation, and completion of the QEP; (2) includes broad-based involvement of institutional constituencies in the development and proposed implementation of the QEP; and (3) identifies goals and a plan to assess their achievement. (**Quality Enhancement Plan**)
- (Note: This requirement is not addressed by the institution in its Compliance Certification.)*